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Gordon Freedman helped evolve the fields of education technology and online learning and is now an advocate for broad-based change across the K-to-Career spectrum. Freedman is President of Austin-based GoEducate, Inc, <a href="www.GoEducate.io">www.GoEducate.io</a>, Founder and Chair of the National Laboratory for Education Transformation (<a href="www.NLET.org">www.NLET.org</a>), a California-based research and development nonprofit committed to transformational change and managing director of Knowledge Base, LLC, <a href="www.KB-LLC.com">www.KB-LLC.com</a>, a consulting firm established in 1998 providing services to institutions, publishers and education technology start-ups.

Freedman formerly served as Vice President Global Education Strategy, Blackboard Inc, during its growth from 100 million dollar in annual revenue, to going public, to its exit at 1.4 billion dollars. During his tenure, Freedman traveled to 19 countries as an industry thought leaders.

#### **Highlights**

In 2001, co-founded the K-8 California Charter <u>International School of Monterey</u>, the first international school to be funded with non-private funds.

In 2002, founded consulting firm started in 1998, Knowledge Base, LLC, www.KB-LLC.com, which won a RFP from the University of California to report on the state-level virtual high school movement in the U.S and to recommend a path of action for California, A <u>National Survey of Virtual Education Practice and Policy</u> with Recommendations for the State of California

In 2008, while employed (2005-2012) by Blackboard, Inc., I authored a multinational examination of online learning which included travel to numerous universities worldwide, discussions with ministries of education and global bodies such as OECD and the World Bank, Unlocking the Global Education Imperative: Core Challenges, Critical Responses, Blackboard 2008.

In 2011, founded the National Laboratory for Education Transformation, <u>NLET</u>, to support research to help solve core issues in organization, technology, culture and curriculum and training that were not being treated with modern methods.

In 2017, hired as the lead consultant and a founding fellow of the Precision Institute at National University, a private open access institution, to apply scientific methodologies to improve success rates in developmental and general education courses in the first two years of post-secondary education and to build collaborations with public institutions to scale this work, <a href="https://www.NU.edu/precision">www.NU.edu/precision</a>

In 2022, became president of <u>GoEducate</u>, <u>Inc</u>, the first cloud-based education to employment system to connect individuals, colleges and employers on the regional, state, and national levels transforming education, employment and career paths.

## **Experience**

GoEducate. Inc. Austin, TX

#### **President**

2021-Present

• Joined GoEducate, a highly scalable education-to-employment SaaS Cloud solution

- Manage external go-market, market strategy, thought leadership and partnering
- Lead efforts to reorganize how higher education and employment interact
- Socialization of learner-owned profiles to manage learning, employment and interests

#### National Laboratory for Education Transformation

Carmel, CA

# Founder, Board Member

2010 - Present

- Founded and leads NLET, a non-profit focused on the future of education.
- NLET is partnered with centers at the University of Texas Austin, University of California Santa Cruz, and the Los Alamos National Laboratory.
- NLET operates in four domains: research & development, education-to-work, advanced system for math learning, and the role of identity in learning.

2023 - Present

• Organized, launched and manage team for Mitochondria World, www.MitoWorld.org

#### **Knowledge Base, LLC**

Carmel, CA

# **Managing Director**

1998 – Present

- Lead Knowledge Base, a research, development and business consulting corporation
- Focused on the intersection of technology, knowledge and policy.
- Provides expert strategy, marketing, and business development services to education institutions and corporations.

Blackboard, Inc. Washington, DC

# Vice President Global Education Strategy

2005-2012

- Public-facing presence for Blackboard in education
- Globally working with and addressing governments, institutions, and international organizations worldwide.
- Assisted in reorienting the company from a technology-only firm to an education valueadd firm.
- Managed global thought leadership, introducing concepts that altered the fields of edtech
- Supported and socialized movement to online and blended learning K-20 and globally

# **Blackboard Institute**

Washington, DC

**Executive Director** 

2008-2011

- Established the <u>Blackboard Institute</u> focused on learning progression from kindergarten through graduate school, assisting institutions to work together to solve complex education problems.
- The Institute produced white papers and held symposia, and Freedman spoke widely.

Text Centric, Inc. Pittsburgh, PA

**Acting CEO** 

2002-2004

• Led this Carnegie Mellon-associated early pioneer in digital textbook and digital conversion for the textbook publishing industry.

• Clients: Pearson Choices, Key Curriculum Press.

# Prometheus

George Washington University

#### **Executive Vice President**

2000-2002

- Helped build and lead to market the innovative learning management system (LMS) Prometheus.
- The organization based at George Washington University was the first enterprise LMS and a pioneer in the distribution of digital text and learning resources.
- Managed strategic sales to numerous leading universities in the U.S. and made alliances with high-tech firms.

# HungryMinds.com

San Francisco, CA

# **Vice President University & Publisher Relations**

1999-2000

- At the first Internet portal for online education and online textbooks.
- Ran alliance development
- Managed strategic accounts with publishers, universities and technology vendors

# California State University Monterey Bay

Monterey, CA

#### **New Business Officer**

1996-1999

- Ran business development for science, media, and technology as an early hire in the startup university.
- Assisted in the building of a fee-for-service media business,
- Conducted early planning for the science building,
- Served as liaison to UC Santa Cruz's MBEST Center, UC Berkeley's Extension, University of Michigan's Academic Outreach, New York University Online, and UMUC.

# Advisory Services, Knowledge Base, LLC

GoEducate, Inc.

Austin, TX

2019-2021

- First platform structuring K-Career advancement
- Revolutionary cloud-based data system

Better Manager, Inc. San Francisco, CA

2019-Present

- Tools to enrich the leadership journey
- Leadership development

EdifyOnline, Inc.

Birmingham, AL

2019-2020

- Higher Education resource marketplace
- Assists learning institutions with selecting part-time instructional talent

Nucleos, Inc. Santa Cruz, CA

2018-Present

- NSF SBIR Recipient
- Digital Education/Learning Records for Inmates

Pragva Systems, Inc.

Cambridge, MA

2017-2019

- NSF SBIR Recipient
- Student Data & Employment Search

GOORU Redwood City, CA

2015-2017

• Nonprofit, Foundation-funded K12 big-data portal

Edify, Inc. Aerocentro, Costa Rica

2015-2021

• Developer, education technology, assessment, student information systems

Zaption, Inc. Sherman Oaks, CA

2014-2018

- NSF SBIR Recipient, Video Learning System
- Exit to Workday, Inc.

EdCast, Inc. Mountain View, CA

2014-2016

• Cloud-based public service and corporation training portal

Zybooks, Inc.,

Los Gatos, CA

2013-2018

- NSF SBIR Recipient
- STEM Digital Learning, Exit to Wiley, Inc

# Knowledge Base, LLC (Select Education Consulting Clients)

# **Higher Education**

University of California Santa Cruz University of California Irvine Capella University
Michigan State University George Washington University Case Rochester Institute of
Technology, RIT Western Reserve University California State University of Rochester
Institute of Technology

#### K12 Non-Profit & For-Profit

 University of California College Prep Carmel, CA Unified School District Lesson Lab (UCLA) TERC.edu SRI.com Hewlett Foundation California Academy of Sciences Monterey Bay Aquarium NSF "Virtual Canyon" Project

## **K12** Assessment Industry

• Pacific Metrics, Inc

# **Learning Technology**

- WebCT
- eCollege
- Prometheus

#### **Publisher & Publisher Services**

- O'Reilly Media Atypon Technologies, Inc.
- Key Curriculum Press
- Britannica Discover Magazine

#### **STEM Activity**

#### National Science Foundation, National Research Council

- National Research Council, National Digital Library Project
- Participant, Developing a Digital National Library for Undergraduate Science, Mathematics, Engineering and Technology Education, 1998
- Publication, <u>National Academies</u>, Center for Science, Mathematics & Engineering Education.

#### **National Science Foundation**

- Participant, Blue-Sky, Future of STEM Curricula-Instructional Design, 2009-2010
- Participant, NSF-U.S. Department of Ed, STEM Voices From the Community, 2009
- Advisor, University of New Mexico Art, Technology, Science "Full Dome" 2009
- Advisor, American Museum of Natural History, Seminars on Science, 2006-2007
- Consultant, "Try Science" TERC-Leslie College K-8 Science Master's Degree, 2006
- Contractor, Marine Advanced Technology Center, Business Plan for Center, 1995
- Executive Producer, "Virtual Canyon," Online scientific method Web system, 1994

#### **Research Institutes**

Contractor, <u>TERC</u>, Consulted on Organization, Media, and Education Technology. Developer, <u>SRI</u>, Business Development, agreement to develop SRI's <u>www.Tapped.org</u> service

#### Universities

Consultant, University of California, UCCP, Science & Math Online Advanced Placement Consultant, Michigan State University, Developed organization Consultant, Capella University, Assisted development of advanced teaching degrees

# **Publishing**

Advisor, **Innovations in Learning**, Hand-held math and reading device Consultant, **Key Curriculum Press**, Online math business planning Consultant, **Atvpon**, Online journals and eLearning planning Consultant, **O'Reilly**, Online publishing and eLearning planning

#### **Funded Grants and Contracts**

**National Laboratory for Education Transformation** (NLET), www.NLET.org, develops projects that it feels will advance the integration of technology, learning, pedagogy and the application of data science to persistent problems in K12 and community college practice and in workforce development through a methodology of cross-sector collaborations. In this work, NLET may propose areas of investigation and then locate appropriate principal investigators, while NLET manages the technology, outreach and dissemination.

**2017, "Skills Data Integration Project,"** U.S. Department of Labor (DOL) sub-award, primary awardee, California State University Chancellor's Office, development of data technology to improve discoverability and linking of data in the DOL funded skills portal, www.SkillsCommons.org, award \$49,000

**2016-7, "Local Control Accountability Plan Data Almanac,"** Monterey County Office of Education and Santa Cruz County Office of Education, development of California school district comparative data pilot, contracts, \$72,510 and \$24,500

**2015, "Jobs Signals,"** Thomas R. Brown Foundations, Tucson, AZ, grant to Pima Community College, pass through to NLET. Developed software specification for system to link employer data to community colleges and jobseekers, contract, \$150,000

**2014-5, "Michigan Coalition for Advanced Manufacturing (M-CAM) Technology Assistance,"** Sub-award from Macomb Community College, U.S. Department of Labor, TAACCCT funds to Contractor & Subcontract, \$125,000.00

**2014-16, "Scaled Models for Certificate Delivery," Bill and Melinda Gates Foundation**, Workforce Development Program, direct award to NLET \$ 100,000, Gates Foundation Invitational RFP

**2013-15**, **Developing a Comprehensive Regional Approach** to data set integration to support data intensive research in education in Silicon Valley, **National Science Foundation**, Building Community Capacity for Data Intensive Research (BCC-Exploratory), University of California Santa Cruz, NLET sub Amount: \$ 356,543.00,

2012-13, "Zero Knowledge Identity Privacy Protection Service, Trusted Identities Network," National Institute for Standards and Technology (NSTIC), NIST Sub-award for Education to NLET; Prime Awardee: Resilient Networks, Inc, collaborators, Riverside (CA) Unified School District and Pajaro Valley (CA) Unified School District, \$130,000.00,

2011-2013, "Collaborative Research: An Agent-Base Simulation Environment for Predictive Longitudinal Modeling of High School Math," National Science Foundation (DRK12 Exploratory), PI Michael Strong, University of California Santa Cruz, University of Texas Austin (co-PI), Los Alamos National Laboratory, NLET contractor, \$473,511.00,

#### Non-Profit Education Service

# Michigan Virtual High School

Grand Rapids, MI

#### **Fellow**

2013-2018

• Concentrates on the state-level transcription and records for individual students.

SRI.com Menlo Park, CA

#### Fellow

2011-2015

- Advises on education technology
- Advises on education market development.

# **Innovations in Learning Advisory Board Member**

Chicago, IL

2009-2011

• Pioneer of early years hand-held learning in math and reading for Chicago non-profit.

# California K20 Education Technology Collaborative **Steering Committee member**

City, State

2008-2010

• Early organizer of Collaborative, a multi-year collaborate online education technology.

**Innovate-Educate** Santa Fe, NM

#### **Board Member Executive Committee**

2008-2010

• Helped form, set strategy, and design a new K-20 non-profit organization

**Curriki** Cupertino, CA

# **Advisory Board Member** (Scott McNealy)

2008-2011

Assisted with strategic direction, Worked on non-profit and corporate alliances.

XRI-Global City, State

#### **Board Member**

2007-2012

• Served on the board. Organized by Stanford Graduate School of Education, Dr. Paul Kim

# Partnership for 21st Century Learning

Washington, DC

#### **Board Member**

2007-2008

• worked on state level media, fund-raising, and marketing strategies

# Fairfax County, VA Education Foundation

Fairfax, VA

**Board Member** 

2003-2007

• Assisted District in utilizing technology-based education solutions with other foundation board members.

# International Association for K12 Online Education (iNACOL) Advisor

Washington, DC

2003-2007

• One of the original founders and organizers of the original organization, NACOL

# National Education Technology Plan

City, State

Contributor

2010-2011Contributed to US Department of Education

#### **American Museum of Natural History**

New York, NY

Advisor

2004-2006

• Advised at AMNH NSF-Funded Seminars on Science program.

#### **UC Berkeley Center for Studies in Higher Education**

Berkeley, CA

Fellow

2000-2001

• Worked on the role of for-profit university providers in higher education.

# International School of Monterey (K-8 CA Charter)

Monterey, CA

Co-Founder

2000-2007

• Served as Board Member of California K-8 International Charter School, using charter structure to fund first publicly-funded International School in the US

#### **Selected Education Articles**

- Freedman, G. (2021, November 10). An upside-down world in education. Work Shift. https://workshift.opencampusmedia.org/an-upside-down-world-in-education-and-work/
- Discovering & Enacting the "What's Next" in K12 Education, eLearning Guild, Jan 2007
- When Governors Step into the Picture, Converge Online, Dec 2006
- Freedman, G. (2006, May 15). *Eyes Closed Tight*. TechLearningMagazine. https://www.techlearning.com/news/eyes-closed-tight
- Freedman, G. (2005a). Calexico High School: College Prep on the Border. *University of California College Prep Online Magazine*. <a href="https://gordonfreedman.com/wp-content/uploads/2021/05/ONLINE-Magazine-Spring-2005.pdf">https://gordonfreedman.com/wp-content/uploads/2021/05/ONLINE-Magazine-Spring-2005.pdf</a>

#### **Books**

• Virtual Schools: Planning For Success (Contributor), Teachers College Press, 2005

## **Technical Reports, Papers, and Other Articles**

## **Selected Commissioned Reports**

• Freedman, G. (2003) The California Virtual School Report: A National Survey of Virtual Education Practice and Policy with Recommendations for the State of California, University of California College Prep. http://edpath.com/index htm files/VHSReport.pdf

#### Selected Education White Papers

- Freedman, G. (2009) *Is the Tipping Point for Education in Sight?* Blackboard K20 Progression Council. The Blackboard Institute. <a href="https://gordonfreedman.com/wp-content/uploads/2012/01/gordonfreedmanblackboardreport.pdf">https://gordonfreedman.com/wp-content/uploads/2012/01/gordonfreedmanblackboardreport.pdf</a> *Unlocking the Global Education Imperative*:
- Freedman, G. (2008). Future Directions in Higher Education in a Global Context: Implications for International Educators: Unlocking the Global Education Imperative: Core Challenges & Critical Responses (Plenary Session II; Word Doc) | CONAHEC: Consortium for North American Higher Education Collaboration. CONAHEC. <a href="https://www.conahec.org/fr/resource/future-directions-higher-education-global-context-implications-international-educators-0">https://www.conahec.org/fr/resource/future-directions-higher-education-global-context-implications-international-educators-0</a>
- Freedman, G. (Ed.). (2007, 2008). View from the Top I & 2: Building the 21st Century Campus. Blackboard Inc. https://www.edpath.com/index htm files/Bbpaper.pdf
- Building K-20 Connections: A Review of the Issues & Current Models in K-20 Education, 2007

## **Selected Education Papers**

- Freedman, G. (2021, October). The Education-Employment Crisis: A Critical Overview. Hungry Minds. <a href="https://hungryminds.com/wp-content/uploads/2021/11/education-employment-crisis.pdf">https://hungryminds.com/wp-content/uploads/2021/11/education-employment-crisis.pdf</a>
- Freedman, G. (2021, April). *The Newest Economy: Welcome to the Credential Currency Revolution*. Hungry Minds. <a href="https://hungryminds.com/wp-content/uploads/2021/11/Newest-Economy.pdf">https://hungryminds.com/wp-content/uploads/2021/11/Newest-Economy.pdf</a>
- Freedman, G. (2020, April). *The Math Problem: Removing the Math Barrier to College Completion*. Hungry Minds. <a href="https://hungryminds.com/wp-content/uploads/2021/11/The-Math-Problem-4-20.pdf">https://hungryminds.com/wp-content/uploads/2021/11/The-Math-Problem-4-20.pdf</a>
- Standards-Based Math Education by Design, 2020, <a href="https://nlet.org/wp-content/uploads/Standards-Based-Math-final.pdf">https://nlet.org/wp-content/uploads/Standards-Based-Math-final.pdf</a>
- Freedman, G. (2019, June 28). *Bursting the Campus Technology Bubble Where are the Flying Cars?* NLET. <a href="https://nlet.org/bursting-the-campus-technology-bubble-where-are-the-flying-cars/">https://nlet.org/bursting-the-campus-technology-bubble-where-are-the-flying-cars/</a>
- Gordon Freedman, President, National Laboratory for Education Transformation. (2017, March 8). How Should Higher Ed Leaders Think About Data? The EvoLLLution. <a href="http://evolllution.com/technology/tech-tools-and-resources/how-should-higher-ed-leaders-think-about-data/">http://evolllution.com/technology/tech-tools-and-resources/how-should-higher-ed-leaders-think-about-data/</a>
- Freedman, G. (2014). Google <sup>TM</sup> versus Me <sup>TM</sup>: Who Owns the Rights to My Digital DNA? *Policy Futures in Education*, *12*(4), 482–490. https://doi.org/10.2304/pfie.2014.12.4.482
- Freedman, G. (2012, April 29). *Cloud Technology Can Lift the Fog Over Higher Education*. The Chronicle of Higher Education. <a href="https://www.chronicle.com/article/cloud-technology-can-lift-the-fog-over-higher-education/">https://www.chronicle.com/article/cloud-technology-can-lift-the-fog-over-higher-education/</a>
- Freedman, G. (2012a, February). A Different Stage of Imagination" How Do We Create "Smart Colleges". The Source. <a href="https://gordonfreedman.com/wp-content/uploads/2012/03/imaginationreport.pdf">https://gordonfreedman.com/wp-content/uploads/2012/03/imaginationreport.pdf</a>
- Freedman, G. (2000). The Changing Nature Of Museums. *Curator: The Museum Journal*, 43(4), 295–306. <a href="https://doi.org/10.1111/j.2151-6952.2000.tb00013.x">https://doi.org/10.1111/j.2151-6952.2000.tb00013.x</a>
- Freedman, G. (2009, July). Is The Tipping Point For Education in Sight. Blackboard Institute. <a href="https://www.gordonfreedman.com/wp-content/uploads/2012/01/gordonfreedmanblackboardreport.pdf">https://www.gordonfreedman.com/wp-content/uploads/2012/01/gordonfreedmanblackboardreport.pdf</a>
- Freedman, G. (2008b). *Unlocking the Global Education Imperative*. Conahec.org. <a href="https://conahec.org/documents/Monterrey2008/GordonFreedmanGlobalEducationImperativeReport-PS2.pdf">https://conahec.org/documents/Monterrey2008/GordonFreedmanGlobalEducationImperativeReport-PS2.pdf</a>

- Freedman, G. (2006). *Education in the Information Age*. Knowledge Base. https://gordonfreedman.com/wp-content/uploads/2021/05/EIA-Freedman.pdf
- Freedman, G. (2005). The coming transformation of the textbook, *Logos*, *16*(3), 120-126. doi: https://doi.org/10.2959/logo.2005.16.3.120

#### **Forbes**

- Freedman, G. (2017, December 21). Can Innovative Companies Supercharge Workforce
   Development Connections? Forbes.
   https://www.forbes.com/sites/gradsoflife/2017/12/21/could-salesforce-com-and-blackboard-com-supercharge-workforce-development-connections/?sh=2421b7d37392
- Freedman, G. (2017a, November 27). *Could Universal Transcripts Help Put More Young People to Work?* Forbes. <a href="https://www.forbes.com/sites/gradsoflife/2017/11/22/could-universal-transcripts-help-put-more-young-people-to-work/?sh=58236a792944">https://www.forbes.com/sites/gradsoflife/2017/11/22/could-universal-transcripts-help-put-more-young-people-to-work/?sh=58236a792944</a>
- Freedman, G. (2017a, June 28). A New Class Of Robots Could Actually Help Identify Training And Employment Opportunities. Forbes.
   <a href="https://www.forbes.com/sites/gradsoflife/2017/06/15/a-new-class-of-robots-could-actually-help-identify-training-and-employment-opportunities/?sh=169471541480">https://www.forbes.com/sites/gradsoflife/2017/06/15/a-new-class-of-robots-could-actually-help-identify-training-and-employment-opportunities/?sh=169471541480</a>
- Freedman, G. (2017a, April 18). Why Higher Education Institutions Need Smarter Cloud Technologies. Forbes. <a href="https://www.forbes.com/sites/gradsoflife/2017/04/18/why-higher-education-institutions-need-smarter-cloud-technologies/?sh=1fb586b23302">https://www.forbes.com/sites/gradsoflife/2017/04/18/why-higher-education-institutions-need-smarter-cloud-technologies/?sh=1fb586b23302</a>
- Freedman, G. (2017a, March 3). How Data-Powered Apps Can Connect Jobseekers With Training For Hard-To-Fill Jobs. Forbes.
   <a href="https://www.forbes.com/sites/gradsoflife/2017/03/02/how-data-powered-apps-can-connect-jobseekers-with-training-for-hard-to-fill-jobs/?sh=70f678711dc5">https://www.forbes.com/sites/gradsoflife/2017/03/02/how-data-powered-apps-can-connect-jobseekers-with-training-for-hard-to-fill-jobs/?sh=70f678711dc5</a>
- Freedman, G. (2017a, January 27). Why We Must Rebuild America's Competency Infrastructure. Forbes. <a href="https://www.forbes.com/sites/gradsoflife/2017/01/27/why-we-must-rebuild-americas-competency-infrastructure/?sh=2d47507c2b66">https://www.forbes.com/sites/gradsoflife/2017/01/27/why-we-must-rebuild-americas-competency-infrastructure/?sh=2d47507c2b66</a>

#### **EdSurge**

- Freedman, G. (2020, June 2). 6 Factors Community Colleges Should Consider in Their COVID-19 Response. EdSurge. https://www.edsurge.com/news/2020-06-02-six-factors-community-colleges-should-consider-in-their-covid-19-response
- Freedman, G. (2018, December 27). *Higher Ed Needs to Bridge the 'App Gap' to Reach Students*. EdSurge. <a href="https://www.edsurge.com/news/2018-11-29-higher-ed-needs-to-bridge-the-app-gap-to-reach-students">https://www.edsurge.com/news/2018-11-29-higher-ed-needs-to-bridge-the-app-gap-to-reach-students</a>
- Freedman, G. (2018, December 27). *The Lone Ranger Rides Again at ASU+GSV*. EdSurge. <a href="https://www.edsurge.com/news/2018-05-01-the-lone-ranger-rides-again-at-asu-gsv">https://www.edsurge.com/news/2018-05-01-the-lone-ranger-rides-again-at-asu-gsv</a>

#### **Social Media**

#### LinkedIn

- Freedman, G. (2021, Dec. 29) Arthur Levine's "The Great Upheaval" Higher Education as a Multiversity. [Post]. LinkedIn. <a href="https://www.linkedin.com/pulse/arthur-levines-great-upheaval-multiverse-higher-gordon-freedman/?trackingId=rzL0TaWNih%2BufjRyxdcsOA%3D%3D">https://www.linkedin.com/pulse/arthur-levines-great-upheaval-multiverse-higher-gordon-freedman/?trackingId=rzL0TaWNih%2BufjRyxdcsOA%3D%3D</a>
- Freedman, G. (2020, Aug. 18). Are Adjuncts the Future of Higher Ed? [Post]. LinkedIn. https://www.linkedin.com/pulse/adjuncts-future-higher-ed-gordon-freedman/
- Freedman, G. (2020, Apr. 30). Campus Tech & Post-Covid Operations. [Post]. LinkedIn. https://www.linkedin.com/pulse/campus-tech-post-covid-operations-gordon-freedman/
- Freedman, G. (2019, Sept. 27). Watergate University: A Lesson in Truth. [Post]. LinkedIn. <a href="https://www.linkedin.com/pulse/watergate-university-lesson-truth-gordon-freedman/">https://www.linkedin.com/pulse/watergate-university-lesson-truth-gordon-freedman/</a>
- Freedman, G. (2020, Sept. 27). California Dreaming: Addressing the Training-to-Work
  "3-Body Problem", [Post]. LinkedIn.
  <a href="https://www.linkedin.com/pulse/california-dreaming-addressing-training-to-work-3-body-freedman/">https://www.linkedin.com/pulse/california-dreaming-addressing-training-to-work-3-body-freedman/</a>
- Freedman, G. (2018, Dec. 04). Higher Ed Needs to Bridge the 'App Gap' to Reach Students, [Post]. LinkedIn. <a href="https://www.linkedin.com/pulse/higher-ed-needs-bridge-app-gap-reach-students-gordon-freedman/">https://www.linkedin.com/pulse/higher-ed-needs-bridge-app-gap-reach-students-gordon-freedman/</a>
- Freedman, G. (2018, July. 11). OER @ 16, "Where are You?", [Post]. LinkedIn. https://www.linkedin.com/pulse/oer-16-where-you-gordon-freedman/
- Freedman, G. (2018, May, 03). The Lone Ranger Rides Again at the ASU-GSV Conference, [Post]. LinkedIn. <a href="https://www.linkedin.com/pulse/lone-ranger-rides-again-asu-gsv-conference-gordon-freedman/">https://www.linkedin.com/pulse/lone-ranger-rides-again-asu-gsv-conference-gordon-freedman/</a>
- Freedman, G. (2016, Dec. 28). The Future of Academic Tech, Join the Conversation, [Post]. LinkedIn. <a href="https://www.linkedin.com/pulse/future-academic-tech-join-conversation-gordon-freedman">https://www.linkedin.com/pulse/future-academic-tech-join-conversation-gordon-freedman</a>
- Freedman, G. (2016, Dec. 23). Taking Online Learning "Offline", [Post]. LinkedIn. https://www.linkedin.com/pulse/taking-online-learning-offline-gordon-freedman

#### **Twitter**

GFREED

## **Select Keynote Speaking for Blackboard, Inc. (Non-US)**

- eLearning Forma Mexico!, CognosOnline, 2013, Puebla, Mexico
- Forum Blackboard de Educação, 2012, São Paulo, Brazil
- Universities UK, Longer Term Strategy Group, May 2009, London, UK
- Blackboard World Europe, April 2009, Barcelona, Spain
- Association of Commonwealth Universities, November 2008, Hyderabad, India
- CONAHEC, Higher Education Collaborations, October 2008, Monterrey, Mexico
- OECD, Outcomes of Higher Education, September 2008, Paris, France
- Blackboard World, May 2008, Manchester, UK
- Universities UK, May 2008, Bristol, UK
- OECD, Global Education Forum, February 2008, Dominican Republic
- COLOMBIA eLearning, Congreso Internacional, Nov 2007, Medellín, Colombia
- European Union, eLEARNING LISBOA, October 2007, Lisbon, Portugal
- Blackboard World Asia-Pacific, September 2007, Gold Coast, Australia
- OECD, Diversity of Missions, June 2007, Dublin, Ireland
- EDEN-Online Conference, June 2007, Naples, Italy
- Blackboard Asia Summit, May 2007, Singapore

#### **Select Keynote Speaking for Blackboard, Inc. (US)**

- NSF/OAS Radical Innovation Conference (competitive), June 2013
- Data Quality Campaign, April 2013, Washington, DC
- Hewlett OER (Open Education Resources) Conference, April 2013, San Diego, CA
- K20 Pipeline Matters Council, Blackboard Institute, July 2009, Washington, DC
- Forum for Future of Higher Education, Aspen Institute, June 2009, Aspen, CO
- Innovate-Educate New Mexico, April 2009, Albuquerque, NM
- National Center for Technology Innovation, November 2008, Washington, DC
- NISOD (Community Colleges), University of Texas, May 2008, Austin, TX
- MICHIGAN Online Solutions Conference, February 2008, Ypsilanti, MI
- State Education Technology Directors Assoc., Nov 2007, Washington, DC
- SLATE Users Conference, October 2007, University of Chicago
- Michigan Virtual High School Interview Series Podcast,
- George Mason University Innovations in eLearning, June 2007, Fairfax, VA
- Ready2Net Web Cast, May 2007, San Jose, CA
- eSchool News Tech Savvy Superintendent Awards, April 2007, Fairfax, VA
- U Texas School Health Information Sciences, March 2007, Houston, TX

#### Relationship Management for Blackboard, Inc.

#### **Select National Government Education Relationships**

University, Government Relationships

United Kingdom (Ministry, Higher Ed & Schools: England, Scotland, Wales)

Netherlands (Higher Ed, Tech Agency)

European Commission (Higher Ed & School)

China (Ministry, Higher Ed) Singapore (Ministry, Higher Ed, Tech Agency)

South Korea (Ministry, Schools, K12 Research Group)

Australia (Ministries, Higher Ed)

Colombia (SENA, Training Agency, Higher Ed)

Mexico (Higher Ed)

## **Select State Entities Relationships**

Michigan Virtual High School, Michigan State Superintendent

Florida Virtual High School

California Community College Foundation

New Mexico (Governor's office, Legislature, National Labs)

Oregon (Governor's education advisor)

# Select Foundation, Non-Profit, Association, NGO Relationships

OECD (Organization for Economic and Cooperative Development)

IAU (International Association of Universities)

ACU (Association of Commonwealth Universities) Universities

UK (UK Vice Chancellor's Association)

HEPI (Higher Education Policy Institute, UK)

CONAHEC (Consortium for North American Higher Education Collaboration, MX, US, CA)

The National Center for Technology Innovation (Funded through Dept. of Ed to AIR)

ACE (American Council on Education)

NISOD (Community Colleges Organization at U Texas Austin)

AACC (American Association of Community Colleges)

The William and Flora Hewlett Foundation (Open Education Resources)

Bill and Melinda Gates Foundation (K12, Community College, Technology)

Lumina Foundation (College Success)

#### Select Technology, Media, Publishing Corporate Relationships

Cisco Microsoft SUN/Oracle Apple, Intel, Echo 360